



I am very pleased to share with you the launch of VIATRIS™, a new global healthcare company formed Nov 16th 2020 through the combination of Mylan and Upjohn, a legacy division of Pfizer.

At Viatris, we see healthcare not as it is, but as it should be. We act courageously and are uniquely positioned to be a source of stability in a world of evolving healthcare needs. Our mission is to empower people worldwide to live healthier at every stage of life. We do so via:

- **Access** – Providing high quality, trusted medicines to patients regardless of geography or circumstance;
- **Leadership** – Advancing sustainable operations and innovative solutions to improve patient health; and
- **Partnership** – Leveraging our collective expertise to connect people to products and services.

Our global workforce of approximately 45,000 works as one team to expand access to medicines in more than 165 countries and territories. Our broad and growing global portfolio comprises more than 1,400 molecules across a range of major therapeutic areas, including best-in-class, iconic brand-name products, as well as global key brands, generics, including branded and complex generics, biosimilars and over-the-counter offerings. From cardiovascular health to oncology, we offer quality treatment options across more than 10 major therapeutic areas covering a wide variety of noncommunicable and infectious diseases.

Our diverse and differentiated portfolio, supported by world-class commercial and regulatory expertise, delivers trusted, quality medicines that treat nine out of 10 of the World Health Organization's (WHO) leading causes of death, and more than 200 of our medicines are on the WHO Essential Medicines List.

We strive to be a Partner of Choice™, leveraging our global reach, our partnerships, and our regulatory manufacturing and scientific expertise to serve as a Global Healthcare Gateway™ that will enable more medicines from across the industry to reach patients like never before.

We are headquartered in the U.S., with global centers in Pittsburgh, U.S.; Hyderabad, India; and Shanghai, China. We have approximately 50 manufacturing facilities around the world and our strong technical resources are comprised of more than 2,500 scientists, more than 1,000 regulatory experts, and more than 600 medical and product safety professionals worldwide – all driven to make a difference.

We have one of the strongest global commercial infrastructures in the industry with unparalleled reach across North America, Europe, the Asia Pacific region and emerging markets. Our four business segments – Developed Markets, Growth Markets, Greater China, and Japan, Australia and New Zealand (JANZ) – serve patients through more than 60,000 customers, including retail and pharmacy establishments, wholesalers, governments, institutions, physicians and other customers.



Our seasoned executive management team and board of directors bring decades of expertise, knowledge and strategic vision to ViatriS. Acting in a responsible manner is fundamental to the ViatriS mission. Wherever ViatriS operates, we work to advance responsible and sustainable operations, recognizing that all of our actions affect our stakeholders and the communities we serve.

Our policy goals are guided by the same factors that drive our mission: **access, leadership and partnership**:

- Patients everywhere need **access** to the right treatment at the right time. Because of our unwavering belief that better access leads to better health, we champion policies that reduce barriers to treatment access, helping to achieve better health for patients and unlocking value for health systems. Securing stable access to medicine for current and future patients can only be achieved through policy dialogue and collaboration. We are committed to bridging traditional divides in search of solutions;
- We aim to provide stable, credible **leadership** in the evolution of healthcare. Our global reach combined with our uniquely diverse product portfolio allows us to bring new solutions for the differentiated needs of patients and health systems around the world. We recognize the benefits of both innovation and competition in sustaining the delivery of high quality, affordable medicine to patients everywhere, today and tomorrow; and
- We **partner** with governments, healthcare providers, patient organizations, and other stakeholders in search of solutions. Together, we can build sustainable systems for stable access and delivering better results for all.

We are committed to making the creation of ViatriS and the integration of our companies seamless for you and ensuring that our operations and support continue uninterrupted. Should there be any changes, we will inform you as quickly as possible.

Please do not hesitate to reach out if you have any questions by contacting us. To learn more about our new company, please read our press release introducing ViatriS and visit ViatriS.com. You can also stay connected with us on Twitter ([@ViatriSInc](https://twitter.com/ViatriSInc)), [LinkedIn](https://www.linkedin.com/company/viatriS) and [YouTube](https://www.youtube.com/channel/UC...).

We look forward to continuing our valuable partnership with you working toward our common goal of empowering people worldwide to live healthier.

Sincerely,
ViatriS

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